Kavilco Incorporated

1000 Second Avenue · Suite 3320 · Seattle, WA · 98104-4078

BALLOT

Solicitation by the board of directors for the 2026 annual meeting of shareholders being held on November 7, 2026.

The undersigned shareholder hereby grants voting authority to the management appointed proxy holders Ramona Hamar, Jeane Breinig, and Marie K. Miller, all with full power of substitution, to any such matter where discretionary voting is requested or where no choice is indicated for the proposal, and in any other matters that may lawfully come before the meeting. Management knows of no other matters to be considered. For further information on the proposals below please consult the enclosed proxy statement.

Proposal 1. Election of Directors

THE BOARD RECOMMENDS that you **CHECK BOX (A) to VOTE DISCRETIONARY** and your shares will be voted by the three appointed proxy holders at their discretion. **Do not allocate your votes below if you are checking box (A) to vote discretionary. If you vote discretionary (CHECK BOX: A). You do not need to allocate your votes below.**

If you choose to check box (B) you need to specify the number of votes you wish to give each nominee next to that nominee's name. See your total # of votes to cast below.

(A) [ ] TO VOTE DISCRETIONARY for the election of three nominees as set forth in the Board of Directors Proxy Statement for the three-year terms through, Laird Jones, Melaine Young, and Eleanor Hadden.

(B) [ ] TO VOTE DIRECTED in the manner set forth below for the election of the Nominees below for the Board of Directors of the Corporation for three-year terms ending in 2029.

Name:

# of Shares: X 3 votes per share

Total # of votes to cast:

	FOR (# of votes)	ABSTAIN (quorum only)
Ramona Hamar	_____	_____
Jeane Breinig	_____	_____
Marie K. Miller	_____	_____

Proposal 2. Ratification of Fortune CPA, Inc. as independent public accountants.

THE BOARD RECOMMENDS that you vote **FOR** proposal 2.

[ ] FOR [ ] AGAINST [ ] ABSTAIN (quorum only)

The Board of Directors solicits this proxy and it will be voted as specified.
Shareholder: Sign your name as it appears in the box above. This proxy must be dated and signed in order for your vote to be counted.

Date:_____, 2026 Signature: _____

as custodian for:_____
(Print minor's name if applicable)
When signing as custodian for a minor, or as executor, administrator, attorney, trustee or guardian, please write your full title as such. If your name appears as "John A. Smith, Sr., as custodian for John A. Smith, Jr.," sign "John A. Smith, Sr. as custodian for John A. Smith, Jr."

A Stamped, Return-Envelope Has Been Provided - Remember to DATE and SIGN above